

The process towards an Integrated Association in the cement and quicklime business

The Technical Data Room herein is the first step towards the formation of an Integrated Association in the cement and quicklime business of ANCAP.

The objective of this first Data Room is to share basic information about the business and the cement and quicklime production plants, providing companies interested in the business elements for the analysis and exploration of possibilities for their subsequent participation in the competitive process.

The participation in this Technical Data Room will not be binding and the non-participation in it will not be limiting for the participation in the competitive process foreseen for the Integrated Association. It is estimated that the start of the competitive process will be in the first half of 2022.

After registration, interested parties will have access to:

- Basic information on mineral deposits in Minas, Lavalleja
- Information on ANCAP's cement production facilities in Minas
- Basic information on mineral deposits in Paysandú
- Information on ANCAP's cement production facilities in Paysandú
- Information on ANCAP's facilities in Manga, Montevideo for the storage, packaging and shipment of cement
- Basic information on mineral deposits in Treinta y Tres
- Information on Cementos del Plata's quicklime production facilities in Treinta y Tres
- Detailed information on the equipment purchased for the "Instalación Horno III" project at the Planta Paysandú

- Information on the workforce assigned to all production plants: number, age range, type of contract, qualifications
- Commercial information on the cement and quicklime business
- Audited financial statements of Cementos del Plata S.A. and income statement of ANCAP's cement business from 2018 to 2020
- Cementos del Plata S.A. by-laws and the Agreement signed between ANCAP and Loma Negra in 2008

In addition, all participants may coordinate a visit to the different facilities and make inquiries through dataroomportland@ancap.com.uy, which will be answered and made available to all interested parties.

To participate in the Technical Data Room, companies must:

- Complete the form (<u>www.ancap.com.uy/dataroomportland</u> available as of November 15, 2021)
- Sign a Non-Disclosure Agreement with ANCAP
- Pay a fee of USD 5,000 for access to information (this payment may be deducted from the fee to be paid at the next stage of the process)
- Submit, after signing the Non-Disclosure Agreement, the information detailed in Annex 1 of the Agreement:
- Company information detailing the primary business activity and experience related to the cement and quicklime business
- Financial statements for the last 3 years

The registration deadline is on December 20, 2021.

The Technical Data Room will remain open until February 15, 2022.