

Montevideo, November 11th, 2021.

To whom it may concern.

Dear sirs,


The Administración Nacional de Combustibles, Alcohol y Portland (ANCAP), an Uruguayan State-owned Company is launching a competitive process in order to have an Integrated Association in the Cement and Quicklime business.

In this first step ANCAP is inviting companies interested in participating in a Technical Data Room that will be opened between November 15th, 2021 and February 15th, 2022. This Data Room will include all the information related to the business as well as the opportunity to carry out enquiries and visits to the plant facilities.

Should this proposal be of interest for your Company, please visit our Web Site www.ancap.com.uy/dataroomportland to get more information about the Project and the conditions for this Technical Data Room.

Do not hesitate to contact us if you have any doubt or need further information.

Yours faithfully,



Ignacio Horvath, Eng.
General Manager

Paysandú y Av. Libertador
Tel. (+598 2) 1931
CP 11.100 Montevideo, Uruguay
www.ancap.com.uy